



## Best Practices Technical Assistance Replication Project Request for Applications

REQUEST FOR APPLICATIONS RELEASED: **August 9<sup>th</sup>, 2016**  
REQUEST FOR APPLICATIONS DEADLINE: **September 20<sup>th</sup>, 2016**

This request for applications includes the following components:

AMCHP's Best Practices Program background	2
Best Practices Replication Project overview	3
Best Practices Technical Assistance Requirements	3
What States can expect of AMCHP	4
Best Practices Replication Project Technical Assistance Timeline	5
Application Procedure (including application components and selection criteria)	6-7
Appendix A: Application Form	8-10
Appendix B: List of Current Innovation Station Programs (with hyperlinks)	11-13

For questions about the Best Practices Replication Project, contact **Ki'Yonna Jones**, [kjones@amchp.org](mailto:kjones@amchp.org); 202-266-3049.

## AMCHP's Best Practices Program Background

As part of its commitment to serve as a national resource for members and to support state efforts to build successful MCH programs, AMCHP collects, reviews and disseminates cutting edge, emerging, promising and best practices from public health programs across the U.S. so that effective models can be shared and replicated among the MCH community.

### What is a Best Practice?

AMCHP defines “best practices” as a continuum of practices, programs and policies that range from **cutting edge** to **emerging** to **promising** to those that have been extensively evaluated and proven effective, i.e. **best practice**. Best practices focus on the health of women, adolescents, young children, families, or children with special health care needs. Focus areas include preconception care, mental health, data and assessment, financing, program and system integration, workforce development, injury prevention, access to care, emergency preparedness, family engagement and many other public health issues.

AMCHP's Best Practices Committee reviews submissions based on [twelve criteria](#) and accepted submissions are added to Innovation Station, an online, searchable database of cutting edge, emerging, promising and best practices in MCH (<http://www.amchp.org/InnovationStation>).

### Searching for Inspiration?

Check out the top 5 most downloaded practices in Innovation Station this summer!

1. [HealthConnect One Community-Based Doula Program](#) **Best practice**, Region V , Birth Outcomes
2. [Texas Children's Hospital Health Care Transition Planning Tool](#) **Promising practice**, Region VI , Transition
3. [First Steps](#) **Cutting-edge practice**, Region X , Women's Health
4. [PowerMeA2Z](#) **Promising practice**, Region VI, Preconception Health
5. [Every Child Succeeds](#) **Best practice**, Region IV , Child Health

#### **ABOUT AMCHP**

*The Association of Maternal & Child Health Programs is a national resource, partner and advocate for state public health leaders and others working to improve the health of women, children, youth and families, including those with special health care needs.*

*AMCHP supports state maternal and child health programs and partners by helping states build successful programs through such efforts as providing capacity building and technical assistance, disseminating best practices, convening leaders to share experiences and ideas, and advising states about involving partners to reach our common goal of healthy children, healthy families, and healthy communities.*



## How is the Project Beneficial?

The 2015-2016 Best Practices TA Replication recipients both chose to focus on family engagement. We asked 2015-2016 Best Practices TA Replication recipients to share the benefits of a replication project from their perspective. Here is what they said:

*“We have learned the importance of including family members in the development of grant applications and/or RFPs. Learning how much the involvement of families can improve a grant application was very beneficial, and we are actively working to improve our process and procedures to better involve families.”*

*“This TA project added value to our work, because it provided a conduit to bring family leaders together who may have otherwise not participated in the project, if we tried to take it on ourselves.”*

Although both of the recipients chose to focus on family engagement, replications can focus on any type of practice in Innovation Station

## The Best Practices TA Replication Project Overview

As part of an overall strategic goal to improve maternal and child health outcomes by sharing effective and promising practices with state and territorial MCH programs, AMCHP will grant up to 2 technical assistance (TA) awards of \$10,000 each for states to replicate or adapt an Innovation Station practice or elements of an emerging, promising and best practice.

Applicants must demonstrate their need for the specific TA, readiness and capacity to implement the practice and sustainability to continue the work. **(Please note that TA funds cannot be used to pay for equipment, software, conference or course registration, or personnel expenses.)**

Replication stipends can be used in a variety of ways including:

- Travel to/from the state whose practice is being replicated
- Consultant fees
- Project or training materials
- Professional printing
- Meeting or trainer associated costs
- Web development and support services

## Requirements

Through this project, applicants can request technical assistance support to learn how to adapt a specific Innovation Station practice (or elements of a practice) to their state. Applicants must demonstrate readiness to adapt the practice and develop an implementation plan in order to maximize technical assistance resources. Recipients must report on outcomes of the replication

project, share their experiences with their peers and provide feedback on resources to sustain best practices and knowledge management.

- **Report and Evaluate**

Recipients are required to report on the outcomes of the replication project. The final report must include a summary of technical assistance activities, results/action steps determined, and progress made toward replication. AMCHP will distribute an evaluation immediately following the technical assistance to assess the participants' experience and satisfaction with the technical assistance and overall process. Recipients will receive an additional evaluation form six months after replicating the program, similar to the original form, to assess long-term results and outcomes.

***Expenditures-***

Funds can be dispersed to the state or the state's designated fiscal agent. Upon successful completion of the replication project, applicants will receive replication funds through cost-based reimbursement. AMCHP will review and approve all invoices and provide payment in the form of a mailed check within 60 days of receipt the approved invoice. *If receiving reimbursement for expenses poses a significant hardship, please describe this hardship in writing as a supplement to the application.*

- **Share Experiences**

To capture the value of the connections fostered during the replication project, AMCHP will encourage participants to contribute a brief article to the AMCHP bi-monthly newsletter, PULSE. The contents of the article will include experiences, challenges and lessons learned from program replication and implementation.

- **Sustain Knowledge**

To further support implementation and adaptation of best practices, AMCHP will continue to develop Best Practices tools and resources. These tools and resources will be designed to assist members in translating strategies into action steps. AMCHP will engage participants as thought leaders during resource development to foster greater peer-to-peer learning and increase practicality of these tools.

***Technical assistance must be completed by April 7, 2017, and a final report, final invoice, and evaluation submitted by April 21, 2017.***

### **What can accepted applicants expect from AMCHP?**

If your Best Practices replication application is accepted, you can expect the following support from AMCHP:

- On-site facilitation and technical support from AMCHP staff during site visit
- Facilitated check-in calls to plan/coordinate technical assistance and follow-up
- Information and resources about best practices and Innovation Station

- Support in facilitating peer relationships and identification of common interests between the program representative and applicant
- Ongoing assistance from staff to guide the technical assistance process

### **Best Practices Replication Technical Assistance Timeline**

The timeline below has been provided to help applicants develop their proposals. A final timeline and work plan will be developed by the selected applicants in partnership with AMCHP.

RFA Released	Tuesday, August 9, 2016
Applications Due	Tuesday, September 20, 2016 11:59pm EST
Awards Announced	Wednesday, October 5, 2016
Orientation Call	Wednesday, October 12, 2016 at 3:00pm EST
Project activities: site visit and technical assistance, etc.	October 2016 – April 2017
Final report compiled and shared	April 21, 2017

## Application procedure

Submit the application form by email by **11:59 pm EST on Tuesday, September 20, 2016** to [applications@amchp.org](mailto:applications@amchp.org) with “Best Practices TA” in the subject line.

- Applications need to address the Components in the form (described below).
- To be considered eligible, applicants are required to complete and submit all sections of the form (Appendix A).
- Applications received after the deadline will not be considered.

**Please Note:** You will receive notification of receipt of application no later than one week following submission. If you have not received a notification of receipt by September 26th, contact Ki'Yonna Jones at [kjones@amchp.org](mailto:kjones@amchp.org).

## APPLICATION FORM COMPONENTS

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### I. PROJECT OVERVIEW

- List:
  - a. The name of project or program for which this technical assistance will be used (this can be the specific replication of the Innovation Station practice or a larger initiative within your organization)
  - b. Overarching goals/objectives of the program
  - c. Name of the specific Innovation Station practice, or element of the practice, you wish to replicate.

### II. NEED [200 – 250 words]

- Provide a brief overview of the need/crisis/problem/opportunity for improvement the Innovation Station practice is to address.

### II. CAPACITY [150-200 words]

- **Current Activities:** Summarize current activities related to the practice you would like to replicate within your state and/or community.
- **Current Collaborations or Resources:** Identify and offer examples of existing or potential partnerships and/or resources to support this work.

### III. REPLICATION PLAN [400-500 words]

- **Activities and roles:** Outline how you plan to replicate the Innovation Station practice or element/s of the practice, including any applicable background, specific need for the practice, existing infrastructure, and how the technical assistance will support this effort. Identify who will carry out major activities.
- **This section should include, but is not limited to:**
  - **Type of technical assistance desired** (site visit, expert consultation, etc.)
  - **Timeline** (including receipt of technical assistance, related planning, and anticipated implementation of practice) *Note: The technical assistance piece must be performed by April 7,, 2017.*
  - **Sustainability:** How the project will continue after the technical assistance is completed

### IV. EXPECTED BENEFITS [100-150 words]

- **Added value:** Include specific ideas on the impact this technical assistance will have for your work, meeting objectives and leading to positive health outcomes.

### V. OBSTACLES [100-150 words]

- **Barriers:** Identify relevant challenges (specific to your state/community) your program might experience and how these obstacles will be mitigated.

**VI. BUDGET:** List the overall amount requested, how funds will be allocated and cost calculations.

**VII. COMMITMENT STATEMENT:** By signing, applicant agrees that s/he is committed to the success of this project, and will play a central role in any needed coordination/support to receive the technical assistance and participate in any evaluative activities.

## **SELECTION PROCESS**

The Best Practices Replication application scoring system uses a 100-point scale using the following evaluation criteria:

### **Need – 10 points**

- ▶ Extent to which the applicant identifies a need/problem/or opportunity the Innovation Station practice is to address.

### **Capacity – 30 points**

- ▶ Extent to which applicant identified a current commitment to address the MCH topic chosen
- ▶ Extent to which applicant has demonstrated current resources, collaborations and partnerships that are supportive of the work.

### **Readiness – 20 points**

- ▶ Extent to which applicant identifies resources and infrastructure to receive technical assistance, and implement and sustain the desired practice.
- ▶ Extent to which applicant addresses the added value of receipt of technical assistance.
- ▶ Extent to which applicant identifies and offers effective ways to overcome barriers to receiving the technical assistance and practice replication.

### **Replication Plan – 30 points**

- ▶ Identifies an AMCHP Innovation Station practice and/or element of a practice for replication
- ▶ Extent to which the applicant describes a feasible, flexible implementation plan and identifies how the desired technical assistance will support goals for implementation.
- ▶ Extent to which applicant includes an achievable timeline that meets the requirements of this project
- ▶ Extent to which the applicant describes how the project will continue once the technical assistance is complete

### **Budget – 5 points**

- ▶ Extent to which the requested funding amount is reasonable and the budget provides cost per activity/resource and cost calculations.

### **Commitment – 5 points**

- ▶ Applicant commits to carrying out the requirements and activities outlined in their application

## Appendix A: Best Practices Technical Assistance Application

Please provide clear, concise responses to each section. Submit the completed form to [applications@amchp.org](mailto:applications@amchp.org) with "Best Practices TA" in the subject line by **September 20, 2016, 11:59 pm ET.**

### Contact Information

Name	
Organization	
Address	
City, State, ZIP	
Phone	
E-Mail Address	

### Project Overview

Project Title	<i>[Title of the project the technical assistance will support]</i>
Goal	<i>[List main goal/objective of the project]</i>
Innovation Station practice	<i>[Name of Innovation Station practice – specify if replication is of the whole practice or element of the practice]</i>

### Need

Provide a brief overview of the need/crisis/problem/opportunity for improvement the Innovation Station practice is to address. [200-250 words]



### **Capacity**

Summarize current activities related to the practice/strategy you would like to replicate that would be enhanced by the technical assistance. Identify examples of existing or potential partnerships and/or resources that would support this work. [150-200 words]

### **Replication Plan**

Briefly outline the plan to replicate the selected Innovation Station practice/strategy, including background and specific need. Identify who will be responsible for carrying out major roles and existing infrastructure to support this work. Please include: 1) Type of technical assistance desired; 2) General timeline; and 3) How the activities will be sustained after receipt of the technical assistance. [400-500 words]

### **Expected Benefits**

Summarize the impact this technical assistance will have for your work, meeting objectives, and leading to positive health outcomes. [100-150 words]

**Obstacles**

Identify challenges your program might experience in carrying out the work described above, and how these obstacles will be mitigated. [100-150 words]

**Budget**

List the overall amount requested, how funds will be allocated and how costs were calculated. (Use bulleted statements if preferred.)

**Commitment**

By submitting this application, I affirm that if awarded the technical assistance funds I (and applicable key staff) am committed to the success of this project as a whole, and will play a central role providing any needed coordination/support to receive the technical assistance. I agree to participate in evaluative efforts of AMCHP. I further affirm that I have secured any required approval to receive this technical assistance and move forward in outlined activities prior to submission of the application.

Name (printed)	
Signature	
Date	

## Current Innovation Station Practices



Below is a list of current Innovation Station practices as of July 2016. Click on the title of the practice to download the program summary from Innovation Station.

To learn more about these practices, visit:

<http://www.amchp.org/programsandtopics/BestPractices/InnovationStation/Pages/IS-BP-Search.aspx>

<b>Innovation Station Practice</b>	<b>State</b>	<b>Practice Category</b>	<b>Primary Focus</b>
<a href="#">Back to Sleep Nurse Training</a>	MO	Promising	<ul style="list-style-type: none"> <li>• Workforce &amp; Leadership Development</li> <li>• Infant Health</li> </ul>
<a href="#">Body and Soul: A Faith Based Health Improvement Initiative</a>	FL	Promising	<ul style="list-style-type: none"> <li>• Women's Health</li> <li>• Obesity/ Overweight</li> </ul>
<a href="#">CMS-CSHCN Youth &amp; Young Adult Transitions</a>	FL	Emerging	<ul style="list-style-type: none"> <li>• CYSHCN</li> <li>• Home Visiting</li> </ul>
<a href="#">The Clinic &amp; Community Connections Project (Fetal Alcohol Syndrome)</a>	MN	Emerging	<ul style="list-style-type: none"> <li>• Workforce &amp; Leadership Development</li> <li>• Birth Defects Prevention</li> </ul>
<a href="#">First 5 California Kit for New Parents</a>	CA	Promising	<ul style="list-style-type: none"> <li>• Health Promotion</li> <li>• Family/Consumer Involvement</li> </ul>
<a href="#">The Health-e-Access Telemedicine Program**</a>	NY	Best	<ul style="list-style-type: none"> <li>• Access to health care</li> <li>• Telemedicine</li> <li>• Child Health</li> </ul>
<a href="#">Healthy Weight Program</a>	MA	Promising	<ul style="list-style-type: none"> <li>• Overweight/Obesity</li> <li>• Women's Health</li> </ul>
<a href="#">Baby Blossoms Collaborative Preconception Health Program: Now and Beyond</a>	NE	Emerging	<ul style="list-style-type: none"> <li>• Preconception Health</li> <li>• Birth Outcomes</li> <li>• Women's Health</li> </ul>
<a href="#">Partners in Pregnancy</a>	VA	Promising	<ul style="list-style-type: none"> <li>• Prenatal Care</li> <li>• Infant Health</li> <li>• CHIP</li> </ul>
<a href="#">Prenatal Plus Program</a>	CO	Promising	<ul style="list-style-type: none"> <li>• Prenatal Care</li> <li>• Birth Outcomes</li> </ul>
<a href="#">Environmental Health Training for Nurses</a>	RI	Emerging	<ul style="list-style-type: none"> <li>• Workforce &amp; Leadership Development</li> <li>• Environmental Health</li> </ul>
<a href="#">Missouri Model for Brief Smoking Cessation Training</a>	MO	Emerging	<ul style="list-style-type: none"> <li>• Smoking Cessation</li> <li>• Workforce &amp; Leadership Development</li> </ul>
<a href="#">Tampa Bay Doula Program</a>	FL	Emerging	<ul style="list-style-type: none"> <li>• Perinatal Health</li> <li>• Infant Health</li> <li>• Birth Outcomes</li> </ul>
<a href="#">Tribal Court FAS Program</a>	MN	Emerging	<ul style="list-style-type: none"> <li>• Birth Defects Screening</li> <li>• Child Health</li> </ul>
<a href="#">Utah Clicks: Universal Application System</a>	UT	Emerging	<ul style="list-style-type: none"> <li>• CYSHCN</li> <li>• Family/Consumer Involvement</li> </ul>
<a href="#">Women Together for Health</a>	AZ	Emerging	<ul style="list-style-type: none"> <li>• Overweight/Obesity</li> <li>• Women's Health</li> </ul>
<a href="#">Partners in Care: Together for Kids</a>	FL	Emerging	<ul style="list-style-type: none"> <li>• CYSHCN</li> <li>• Family/Consumer Involvement</li> </ul>
<a href="#">Zero Fatalities: UT Teen Driving Safety Task Force</a>	UT	Emerging	<ul style="list-style-type: none"> <li>• Adolescent Health</li> <li>• Injury Prevention</li> </ul>
<a href="#">Alaska Childhood Understanding Behaviors Survey (CUBS)</a>	AK	Emerging	<ul style="list-style-type: none"> <li>• Child Health</li> <li>• Data, Assessment &amp; Evaluation</li> </ul>
<a href="#">CMS Kids Network: Medical Foster Care</a>	FL	Emerging	<ul style="list-style-type: none"> <li>• CYSHCN</li> <li>• Service Integration</li> </ul>
<a href="#">The JJ Way Model of Maternity Care</a>	FL	Emerging	<ul style="list-style-type: none"> <li>• Infant Health</li> <li>• Birth Outcomes</li> <li>• Prenatal Care</li> </ul>
<a href="#">Medical Preparedness Pediatrics</a>	AK	Emerging	<ul style="list-style-type: none"> <li>• CYSHCN</li> <li>• Child Health</li> </ul>

Innovation Station Practice	State	Practice Category	Primary Keywords
			• Workforce & Leadership Development
<a href="#">Parent Leadership Development Program</a>	NJ	Emerging	• Family/Consumer Involvement • CYSHCN
<a href="#">Pediatric Practice Enhancement Project (PPEP)</a>	RI	Promising	• CYSHCN • Access to health care • Service coordination & integration
<a href="#">Touching Hearts and Minds (THM)</a>	MA	Emerging	• Obesity/Overweight • Women's Health
<a href="#">Oregon Care COOrdinatioN Program</a>	OR	Promising	• CYSHCN • Care Coordination • Home Visiting
<a href="#">Women's Health Now and Beyond Pregnancy</a>	WI	Emerging	• Women's Health • Perinatal Health
<a href="#">Home by One Program</a>	CT	Emerging	• Oral Health • Service Coordination & Integration • Perinatal Health
<a href="#">Oregon Youth Transition Program</a>	OR	Best	• CYSHCN • Service Coordination & Integration
<a href="#">Florida Newborn Screening Results (FNSR)</a>	FL	Emerging	• Infant Health • Newborn Screening
<a href="#">La Vida Sana, La Vida Feliz</a>	IL	Promising	• Overweight/Obesity • Women's Health
<a href="#">The Boys' Health Advocacy Program</a>	SD	Promising	• Child Health • Health Promotion
<a href="#">PASOs Program</a>	SC	Promising	• Perinatal Health • Birth Outcomes
<a href="#">Nurse Family Partnership</a>		Best	• Home Visiting • Infant Health
<a href="#">Healthy Teeth Happy Babies</a>	CO	Emerging	• Oral Health • Infant Health
<a href="#">Healthy Women, Healthy Futures</a>	OK	Promising	• Women's Health • Preconception Health
<a href="#">Mississippi Interpregnancy Care Project</a>	MS	Emerging	• Birth Outcomes • Infant Health
<a href="#">Every Child Succeeds</a>	OH	Best	• Child Health • Home Visiting
<a href="#">Power Your Life Preconception Campaign</a>	UT	Emerging	• Preconception Health • Birth Outcomes
<a href="#">Superior Babies Program</a>	MN	Emerging	• Substance & Tobacco Use • Birth Defects Prevention
<a href="#">Parent Child Assistance Program (PCAP)</a>	WA	Best	• Substance & Tobacco Use • Birth Outcomes
<a href="#">Empower Program</a>	AZ	Best	• Nutrition & Physical Activity • Child Health
<a href="#">Baby Steps to Breastfeeding Success</a>	AZ	Emerging	• Quality Assurance • Breastfeeding
<a href="#">Birth and Beyond California</a>	CA	Promising	• Quality Assurance • Breastfeeding
<a href="#">Internatal Care Program</a>	AZ	Promising	• Preconception & Interconception Health • Birth Outcomes
<a href="#">Dare to Dream Youth Leadership Development Initiative</a>	RI	Emerging	• CYSHCN • Leadership Development • Adolescents
<a href="#">Get Healthy Together</a>	NM	Promising	• Nutrition & Physical Activity • Health Promotion • WIC

<a href="#">Healthy Babies are Worth the Wait</a>	KY	Best	<ul style="list-style-type: none"> <li>• Birth Outcomes</li> <li>• Prematurity Reduction</li> </ul>
<a href="#">Reproductive Health Assessment After Disaster Toolkit</a>	KY	Emerging	<ul style="list-style-type: none"> <li>• Data, Assessment and Evaluation</li> <li>• Reproductive Health</li> </ul>
<a href="#">Transition Interagency Group Envisioning Realization of Self (T.I.G.E.R.S.)</a>	CO	Emerging	<ul style="list-style-type: none"> <li>• Transition</li> <li>• Specialized Care</li> <li>• CYSCHN</li> </ul>
<a href="#">One Tiny Reason to Quit</a>	VA	Promising	<ul style="list-style-type: none"> <li>• Smoking Cessation</li> <li>• Birth Outcomes</li> <li>• Reproductive Health</li> <li>• Health Inequity/Disparities</li> </ul>
<a href="#">Perinatal Depression Screening and Referral Program</a>	CT	Emerging	<ul style="list-style-type: none"> <li>• Mental Health</li> <li>• Prenatal Care</li> <li>• Maternal Health</li> <li>• Well Baby Care</li> </ul>
<a href="#">Georgia SHAPE</a>	GA	Emerging	<ul style="list-style-type: none"> <li>• Nutrition &amp; Physical Activity</li> <li>• Healthy Weight</li> <li>• Obesity/Overweight</li> </ul>
<a href="#">Tennessee Safe Sleep Hospital Project</a>	TN	Emerging	<ul style="list-style-type: none"> <li>• Infant Mortality</li> <li>• Safe Sleep</li> <li>• Birth Outcomes</li> </ul>
<a href="#">Early Interventions Partnerships Program</a>	MA	Emerging	<ul style="list-style-type: none"> <li>• Infant Mortality</li> <li>• Home Visiting</li> <li>• Health Screening</li> </ul>
<a href="#">MotherWoman</a>	MA	Promising	<ul style="list-style-type: none"> <li>• Perinatal Mental Health</li> <li>• Postpartum Depression</li> </ul>
<a href="#">Parents as Detailers</a>	GA	Emerging	<ul style="list-style-type: none"> <li>• Developmental Screening</li> <li>• Autism</li> <li>• Physician Education</li> </ul>
<a href="#">Florida Infant Risk Screening Tool</a>	FL	Promising	<ul style="list-style-type: none"> <li>• Infant Risk Screening</li> <li>• Infant Health</li> <li>• Infant Mortality</li> </ul>
<a href="#">Family Foundations</a>	PA	Best	<ul style="list-style-type: none"> <li>• Prenatal Stress</li> <li>• Depression</li> <li>• Co-parenting</li> </ul>
<a href="#">Medically Vulnerable Care Coordination Project</a>	CA	Promising	<ul style="list-style-type: none"> <li>• Pre-mature Birth</li> <li>• Care Coordination</li> <li>• CYSCHN</li> </ul>
<a href="#">The Ohio Pregnancy Associated Mortality Review: The Use of Simulation Training to Prepare for Obstetric Emergencies</a>	OH	Emerging	<ul style="list-style-type: none"> <li>• Workforce Leadership Development</li> <li>• Training</li> <li>• Patient Safety</li> </ul>
<a href="#">Text4Baby &amp; SoonerCare</a>	OK	Emerging	<ul style="list-style-type: none"> <li>• Health Promotion</li> <li>• Birth Outcomes</li> <li>• Medicaid</li> </ul>
<a href="#">Communities Supporting Breastfeeding</a>	KS	Emerging	<ul style="list-style-type: none"> <li>• Health Promotion</li> <li>• Breastfeeding</li> </ul>
<a href="#">Massachusetts Partnership for Early Childhood Mental Health Integration: LAUNCH/MYCHILD/System of Care Model</a>	MA	Promising	<ul style="list-style-type: none"> <li>• Mental Health integration</li> <li>• Family engagement</li> </ul>
<a href="#">Using the Six Core Elements of Health Care Transition in Medicaid Managed Care</a>	DC	Promising	<ul style="list-style-type: none"> <li>• Access to Health Care</li> <li>• Transition</li> <li>• CYSCHN</li> </ul>
<a href="#">Youth Health Improvement Initiative</a>	VT	Promising	<ul style="list-style-type: none"> <li>• Adolescent Health</li> <li>• Well Care Visit</li> </ul>
<a href="#">Pathways Community HUB</a>	OH	Promising	<ul style="list-style-type: none"> <li>• Access to Care</li> <li>• Health Promotion</li> </ul>