



MANAGEMENT MINUTE

Being Busy

By Michael R. Fraser, PhD, Chief Executive Officer, AMCHP



Several years ago I was told a story about a small town priest and lately that story has come into my mind on several occasions. This priest's parish was large, but not rich, and hence he was its sole

pastor. His congregation was constantly calling on him to ask for help or needing him to prepare for major events like weddings, funerals, baptisms, pancake dinners, the Sunday school and many others. He barely had time to write his sermons and certainly didn't take much time for vacation. One day, when he really had it with all his flock was asking him to do he called the Bishop and yelled in an exacerbated tone: "I have so much to do today I am going to have to take at least four hours to pray about it!"

I admire this priest: his priorities were in the right place. He knew with everything going on in his life he was going to need some back-up power and not just any old five minute prayer time would do it. Rather than short shrift the place where he got his energy – his prayer life – he knew he would have to redouble his commitment to prayer, not cut it out. Indeed, he took more time to do what he knew would give him energy. Smart. I bet he got through those good days and bad days better than any of us! Whether you pray or not, you know there are those things that give you energy and help you stay "on top of your game" and there are those things that require energy and drain us. This priest knew that with all he had to do he needed to go to that place where he got the most energy to face the challenges he faced in his work.

How many of us say "I have so many meetings today I am going to have to take four hours at the gym to prepare for them" or "I have so many grants to write I better spend at least four hours at the museum looking at art?" Instead, we rush to where we have to be, do what we have to do,

and hope that we have what we need to have to make it through the day. The business (or busy-ness) of our lives is astounding. So many of the people to whom I ask "how are things going?" reply with, "busy, Mike, really busy!"

Yes, we are busy. But are we taking the time to be smart about it? Are we taking the time to charge up and renew and redouble our commitment to those things that give us energy instead of taking it – be it the gym, time with family, reading a book, admiring nature, visiting friends, and yes, even prayer? As MCH programs are asked to do more with less (less funding, less people, less time) can we make the most of the time we have by spending time on that which renews, recharges, and reinvigorates? It is my hope that you see wisdom in that priest's tale, a story that I never forget. Putting first things first and committing to that which centers us and makes us the best we can be is what responding to "being busy" is all about. Try it – and let me know how it works!

**REGISTER TODAY!
AMCHP'S 2010
ANNUAL CONFERENCE - "Moving
Ahead Together: Celebrating the
Legacy, Shaping the Future of MCH"**

**March 6-10, 2010
Gaylord National Convention Center
National Harbor, MD**

AMCHP's Annual Conference will bring together MCH leaders, public health practitioners and family advocates. Join us for sessions led by researchers, federal officials, advocates, families, healthcare providers and directors of state programs.



FY 2010 Title V Appropriations – Second CR Now Likely

With the October 31 expiration of the current Continuing Resolution (CR) quickly approaching, it is appearing increasingly likely that Congress will need to pass another stopgap funding measure. As a reminder, the full House has approved a FY 2010 Labor HHS Appropriations bill that includes a \$2.8 million increase for the Title V MCH Block Grant, but the Senate has yet to act. The CR will continue to fund government programs at FY 2009 levels until FY 2010 bills can be completed. AMCHP continues to advocate for the proposed House increase.

Health Reform – It's All About the Meld

In health reform related matters, we are not hearing much feedback yet on the fate of key MCH provisions in the closed-door bill melding process. We have worked with partners to support inclusion of the positive [MCH provisions from the HELP bill](#) in any final Senate legislation. We also joined a public health coalition effort led by the Trust for America's Health last week to shore up support within the Administration for retaining the Prevention and Public Health Investment Fund in the final legislation. Our letter to the White House – along with similar letters from dozens of other groups – are available [here](#).

We shared this letter with key Administration contacts and staff for Sen. Dodd and Harkin, then adopted the letter for Speaker Pelosi, Majority Leader Hoyer and the Energy & Commerce Committee leadership to cover all bases. We also signed on to coalition letters led by the Children's Leadership Council supporting the home visiting proposals in both the House and Senate. The fate of the \$10 billion Prevention and Public Health Investment Fund and \$1.5 billion home visiting program are now in the hands of closed-door negotiators trying to put together single bills that can pass each chamber. AMCHP will continue to advocate strongly for these two key items, as well as other positive MCH-related provisions and their fate should become clearer over the next week.



Register Now for AMCHP's Annual Conference!

Register today [online](#) to attend AMCHP's Annual Conference to convene on March 6-10, 2010, in Washington, DC. Please use the promo code "AMCHPMBR10" to get the member discount. If you have any questions, please contact Registration Manager Lynn Parrazzo, lynnporrazzo@conferencemanagers.com or call AMCHP's Conference Department at (703) 964-1240.

Public Comment Opportunity

The Agency for Healthcare Research and Quality is offering an opportunity for public comment on the U.S. Preventive Services Task Force draft recommendation on vision screening in children ages 1 to 5. This public comment is part of an effort to increase the transparency of the methods and processes of the task force. The public comment period is open until October 23. To learn more, visit [here](#).

Call for Abstracts

The National Healthy Start Association is seeking abstract submissions for both poster and oral presentations that are research-focused, clinical-focused, or program-focused for their 2010 Annual Spring Conference. The deadline for abstracts is by October 23 at 5 p.m. (EDT). To submit an abstract, email SC2010@nationalhealthystart.org.

Call for Proposals

Partners Investing in Nursing's Future (PIN) is seeking proposals to create unique partnerships with local and regional grant making foundations to encourage sustained investment in nursing workforce solutions. PIN is a collaborative effort between the Robert Wood Johnson Foundation and the Northwest Health Foundation. The deadline for proposals is October 29. To learn more, visit [here](#).

AMCHP – MCH EPI 2009 Pre-conference Data Skills Training

AMCHP, in partnership with the Centers for Disease Control and Prevention (CDC), Division of Reproductive Health and the Maternal and Child Health Bureau (MCHB), will host four skills-building trainings on December 7-8, immediately preceding the 15th Annual MCH EPI Conference in Tampa, FL. Registration deadline is October 30. Space is limited and if capacity is reached, applications will be evaluated using selection criteria.

GET INVOLVED CONT.

The workshops include the following topics:

1. *Perinatal Periods of Risk Training (PPOR)*. [Click here](#) to register for this training, which is sponsored by CityMatCH.
2. *Practical Approaches to State MCH Data Records Linkage Practice: Supporting Policy and Programs*. [Click here](#) to register for this training.
3. *Communicating Epidemiology Research Results Effectively to Intended Audiences*. [Click here](#) to register for this training.
4. *Concentration in Basic Geospatial Methods for Public Health Professionals*. [Click here](#) to register for this training.

Partial travel scholarships are available. Please distribute this announcement to all interested colleagues or applicable listservs. To learn more, visit [here](#). For more information, please contact [Henry Mainji](#) or [Michael Dugger](#).

Call for Studies

Mathematica Policy Research is seeking studies for a comprehensive review of the evidence base for programs to prevent teen pregnancy. The review is being conducted for the Administration for Children and Families (ACF) within U.S. Department of Health and Human Services (DHHS) by Mathematica Policy Research and will be used to help inform policy and new initiatives and program directions at the federal level. Submissions are due by October 31. For submission guidelines, visit [here](#).

ISPCAN Call for Abstracts

The International Society for Prevention of Child Abuse and Neglect (ISPCAN) is seeking abstract submissions for its 18th annual International Congress on Child Abuse and Neglect to convene on September 26-29, 2010, in Honolulu, Hawaii. The deadline for submissions is January 15, 2010. For submission instructions, please visit [here](#).

Call for Papers

The journal *Injury Prevention* is planning a supplement featuring papers that examine relationships between the child death review process (a multidisciplinary investigation of unexpected child fatalities) and injury prevention programs and policies. Papers must be no more than 3,000 words in length and conform to all requirements for manuscripts submitted to the journal

(<http://injuryprevention.bmj.com/ifora/>). All will undergo peer review. Submissions must be made before February 1, 2010 to have the best chance of review and inclusion in this supplement. Authors with potential papers should contact the [editor](#).

Call for Materials

The National Maternal and Child Oral Health Resource Center is looking for materials that highlight concepts of health literacy and oral health-related materials that integrate those concepts. Share your publications, such as brochures, fact sheets, curricula, policy statements, tool kits, manuals, and protocols, with OHRC for inclusion in their library. To submit materials in hard copy, send it to: Sarah Kolo, National Maternal and Child Oral Health Resource Center, Georgetown University, Box 571272 Washington, DC 20057-1272. Submit electronic materials via [e-mail](#). With either method, include citation information including the publication year, author(s), publisher name and place, and URL if appropriate. Also indicate whether hard copies are available, from whom and at what cost.

ON YOUR BEHALF

AMCHP Member Ruth Ann Shepherd Presents at MOD Symposium

On October 8-9, the March of Dimes convened a National Symposium on Quality Improvement to Prevent Prematurity to convene multidisciplinary practitioners including health care providers, health insurers, policymakers, public health officials, and consumers to discuss quality improvement as an essential strategy in the fight to prevent premature birth. AMCHP member, Dr. Ruth Ann Shepherd, Director of Maternal and Child Health, Kentucky Department of Public Health, presented on a panel highlighting the role of public health and state government in prematurity prevention. Staff from other Title V agencies, including Bill Sappenfield (FL) and Lois Bloebaum (UT) also attended. Additional information from the symposium can be found [here](#).

AMCHP Honors Jackie Noyes' Service to the American Academy of Pediatrics

On October 18, Brent Ewig represented AMCHP at an American Academy of Pediatrics (AAP) event establishing the Friends of Children Advocacy Fund and honoring Jackie Noyes' 36 years of service leading the Washington, DC Office of the AAP. Jackie has been essential in leading

the AAP to become a sophisticated and effective advocate for children and their doctors. She has earned a well-deserved retirement and she will be missed.

PUBLICATIONS & RESOURCES



General Maternal & Child Health

Resource Center Releases Bilingual Oral Health Education Tools

The National Maternal and Child Oral Health Resource Center has published three educational brochures about the importance of oral hygiene and oral care during pregnancy, infancy, and early childhood. The brochures are available in English and Spanish and are written in a style appropriate for all audiences, including those with lower literacy levels.

- **“A Healthy Smile for You and Your Baby: Tips to Keep Your Baby Healthy” (Una sonrisa saludable para tu bebé: Consejos para mantener sano a tu bebé).** This brochure is designed to educate new and expecting parents about the importance of oral hygiene and oral care during infancy. Topics include caring for an infant’s gums and teeth, giving healthy foods, and getting a dental checkup by age 1. Additional topics include the importance of primary teeth, tips to help parents keep their own mouths healthy, and resources for finding a dentist.
- **“A Healthy Smile for You and Your Young Child: Tips to Keep Your Child Healthy” (Una sonrisa saludable para tu niño pequeño: Consejos para mantener sano a tu niño).** This brochure is designed to educate parents and other caregivers of young children about oral hygiene and oral care during early childhood. Topics include tooth brushing, flossing, eating healthy foods, and getting dental checkups and treatment. Additional topics include the importance of primary teeth, tips to help parents keep their own mouths healthy, and resources for finding a dentist.

- **“Two Healthy Smiles: Tips to Keep You and Your Baby Healthy” (Dos sonrisas saludables: Consejos para mantenerte a ti y a tu bebé sanos).** This brochure is designed to educate women about the importance of oral hygiene and oral care during pregnancy. Topics include brushing, flossing, eating healthy foods, and getting dental checkups and treatment. Additional topics include the impact of hormonal changes during pregnancy on gum health, caring for an infant’s gums and teeth, and finding a dentist.

To download the brochures, visit [here](#).

Children’s Health

First Focus Releases Children’s Budget 2009

The federal government funds over 180 different children’s programs, from child health and education to child welfare and juvenile justice. Children’s Budget 2009 is a comprehensive guide to all federal spending on children and an invaluable resource for all those seeking to improve the lives of America’s youth. To download the full report, visit [here](#).

The Child and Adolescent Health Measurement Initiative (CAHMI) Data Resource Center has published new data resources for advancing state-level knowledge and action on medical homes for children and youth:

- [Medical Home State Data Profiles for Children.](#) CAHMI Data Resource Center, funded by the Maternal and Child Health Bureau, has partnered with the American Academy of Pediatrics (AAP) to help state and family leaders quickly access data on how children and youth in each state experience receiving care within a medical home.
- [Manual on Measuring Medical Home for Children and Youth.](#) This manual outlines the history and technical details on how the AAP’s medical home definition for children is assessed in the National Survey of Children’s Health (NSCH) and the National Survey of Children with Special Health Care Needs (NS-CSHCN).

PUBLICATIONS & RESOURCES CONT.

- [Advocacy Brief: Evidence Supports the Pediatric Medical Home](#). This brief summarizes results of an evidence review on how medical home implementation leads to improvements in important outcomes for children and youth with special healthcare needs and their families. This work was carried out for the Maternal and Child Health Bureau and represents a collaboration among the Massachusetts General Hospital Center for Child and Adolescent Health Policy, the National Initiative for Children's Healthcare Quality and the CAHMI.

Crisis in the Crib: Saving Our Nation's Babies

In recognition of National Infant Mortality Awareness Month, the Office of Minority Health (OHM) and producer Tonya Lewis Lee released a documentary on Sept. 9, 2009, focusing on the issue of Infant Mortality in the African-American community. Much of the footage was shot during a trip to Memphis, in which Lee, spokeswoman for OMH's Healthy Baby Begins with You Campaign, worked with federal and local officials, students and residents to raise awareness about the issue of infant mortality. To view the video, visit [here](#).

Women's Health

Article Examines Relationship Between Provision of Family Planning Services and Unintended Pregnancy

The article, "Association between Provision of Initial Family Planning Services and Unintended Pregnancy among Women Attending an STD Clinic," published in the *Journal of Women's Health*, found that both sexually transmitted diseases (STDs) and unintended pregnancy are consequences of unprotected sexual intercourse and disproportionately affect poor, young, minority women. Few programs provide initial family planning services in an STD clinic. The purpose of the study described in this article was to evaluate the effectiveness of a program that provided both STD and family-planning services by examining the relationship between baseline demographic and clinical characteristics and incident pregnancy among women provided initial contraceptive services who subsequently returned for STD/family planning services. To read an abstract of the article, visit [here](#).

New Brief on Environmental Toxicants and MCH

The brief, "Environmental Toxicants and Maternal and Child Health: An Emerging Public Health Challenge," published by the Johns Hopkins Women's and Children's Health Policy Center, provides an overview of environmental toxicants with regard to preconception and perinatal health, summarizes efforts to inform women and health care providers, outlines possible strategies for increasing awareness and surveillance efforts, and identifies resources for additional information for public health professionals. To download the brief, visit [here](#).

Article on Information for Women with Disabilities about Breast Cancer

The article, "Information for Women with Disabilities about Breast Cancer," published by the Centers for Disease Control and Prevention, provides facts about breast cancer and screening tips for women with disabilities in recognition of breast cancer and disability awareness during the month of October. To view the article, visit [here](#).

CAREER OPPORTUNITIES

CDC Job Opening for the Director, Division of Reproductive Health, National Center for Chronic Disease Prevention and Health Promotion

CDC's National Center for Chronic Disease Prevention and Health Promotion is seeking a proven senior scientific leader to serve as Director of the Division of Reproductive Health. The Division of Reproductive Health promotes optimal reproductive and infant health and quality of life by influencing public policy, health care practice, community practices, and individual behaviors through scientific research and expertise, programmatic support and training, and national and international leadership. CDC works with numerous partners, including state, tribal, and territorial health agencies, voluntary and professional organizations, academia, other Federal agencies, and the private sector. The division's top priority areas are Infant Health, Global Reproductive Health, Maternal Health, Women's Reproductive Health, and Unintended Pregnancy Prevention. The deadline to apply is November 9. To learn more, visit [here](#).

CAREER OPPORTUNITIES

CDC Job Opening for the Director of the Office on Smoking and Health

CDC's National Center for Chronic Disease Prevention and Health Promotion is seeking a proven senior scientific leader to serve as Director of the Office of Smoking and Health. The Centers for Disease Control and Prevention (CDC), through its Office on Smoking and Health (OSH), is the lead federal agency for comprehensive tobacco prevention and control. OSH is a division within the National Center for Chronic Disease Prevention and Health Promotion. Originally established in 1965 as the National Clearinghouse for Smoking and Health, OSH is dedicated to reducing the death and disease caused by tobacco use and exposure to secondhand smoke. The deadline to apply is November 9. To learn more, visit [here](#).

Minority Health Policy Fellowship

Supported by The Commonwealth Fund, administered by the Minority Faculty Development Program at Harvard Medical School, this innovative fellowship is designed to prepare physicians, particularly minority physicians, for leadership roles in formulating and implementing public health policy and practice on a national, state, or community level. Five one-year, degree-granting fellowships will be awarded per year. Fellows will complete academic work leading to a Master of Public Health (MPH) degree at the Harvard School of Public Health, and, through additional program activities, gain experience in and understanding of major health issues facing minority, disadvantaged, and underserved populations. For application materials, information, and other training opportunities, please contact the Commonwealth Fund/Harvard University Fellowship in Minority Health Policy Program Coordinator at (617) 432-2922; by fax at (617) 432-3834; or by [e-mail](#).

RWJF Scholars in Health Policy Research Call for Applications

The Robert Wood Johnson Foundation Scholars in Health Policy Research program helps to develop a new generation of creative health policy thinkers and researchers within the disciplines of economics, political science and sociology. Each year the program selects up to nine highly qualified individuals for two-year fellowships at one of three nationally prominent universities with the expectation that they will make important research contributions to future health policy in the United States.

The deadline for all applications is October 21. To learn more, visit [here](#).

AMCHP's CAREER CENTER

The Career Center is the premiere online job board for individuals seeking employment in Maternal and Child Health programs. Whether you are looking for an entry-level position or are a more seasoned professional looking for new opportunities, AMCHP's Career Center has great openings for great people! Searching our database is free and open to all job-seekers. AMCHP members receive a discount on job-postings - so [sign up](#) today!

FUNDING



CDC Funding for Human Immunodeficiency Virus (HIV) Prevention Projects for Community-Based Organizations

Deadline: **October 26**

CDC's Procurement and Grants Office has published a funding opportunity for approximately \$43,000,000 which will be available in fiscal year 2010 to fund 145 awards. The purpose is to develop and implement HIV Prevention Programs that provide HIV prevention services for members of racial/ethnic minority communities (e.g., African Americans, Hispanics/Latinos) in which there may be a high risk for HIV infection and for members of groups [i.e., men who have sex with men (MSM), injection drug users (IDUs), HIV-infected persons] in which there may be a high risk for acquiring or transmitting HIV infection, regardless of race/ethnicity. Approximately \$1,800,000 may also be available for outcome monitoring activities. To learn more, visit [here](#).

PIN Funding to Address Nursing Workforce Shortage

Deadline: **October 29**

Partners Investing in Nursing's Future (PIN) is a collaborative effort between the Robert Wood Johnson Foundation and Northwest Health Foundation to create unique partnerships with local and regional grant making foundations to encourage sustained investment in

FUNDING CONT.

nursing workforce solutions. Funds provided through the program will support the capacity, involvement and leadership of local grant making foundations to advance nursing workforce solutions in their own communities. PIN will make funds available for up to 24 months to address nursing issues at the local and regional level, with a maximum award of \$250,000. Funding will be commensurate with the size and scope of the proposed activity and the experience of the applicant foundation with nursing issues. To learn more, visit [here](#).

NAF and Johnson & Johnson Funding for Women Affected by HIV/AIDS

Deadline: **November 2**

The National AIDS Fund (NAF) and Johnson & Johnson have announced a new grant through the GENERATIONS: Strengthening Women and Families Affected by HIV/AIDS program. This third grant round (“GEN III”) will award six to eight grants to Community Based Organizations to create or adapt evidence-based HIV/AIDS prevention interventions that reduce the spread of HIV among at-risk women/girls. GEN III funds will be targeted toward geographic regions with high HIV/AIDS incidence and prevalence rates in women based on state or local epidemiology, and in areas with emerging epidemics. To learn more, visit [here](#).

HRSA Funding on Traumatic Brain Injury States Grant Program

Deadline: **November 2**

In July 1996, Congress enacted Public Law 104 166 to provide for the conduct of expanded studies and the establishment of innovative programs with respect to traumatic brain injury, TBI. Under the Law, the Health Resources and Services Administration (HRSA), Maternal and Child Health Bureau is charged with implementing a State Grants Program, formerly called the TBI State Demonstration Grant Program, to improve access to health and other services for individuals with TBI and their families. The National Institutes of Health and the Centers for Disease Control and Prevention have also been delegated responsibilities in the areas of research, prevention and surveillance respectively. The Federal TBI Program was reauthorized as part of the Children’s Health Act of 2008. Through this program States and Territories are eligible to receive two types of TBI Grants. This announcement solicits competitive applications for one type, State Implementation Partnership Grants.

These grants are to be used by states to establish an infrastructure for the delivery of TBI related services and to improve the States ability to make system changes that will sustain the TBI service delivery infrastructure. To learn more, visit [here](#).

AHRQ Funding Opportunity for Transforming Primary Care Practice

Deadline: **November 18**

The Agency for Healthcare Research and Quality (AHRQ) solicits grant applications from organizations that propose systematic studies of on-going, successful efforts to transform the delivery of primary care in the U.S. The patient-centered medical home (PCMH) has been proposed by a broad coalition of providers, employers, insurers and others as a model for improving primary care in the U.S., and numerous health care systems and medical groups are currently attempting to transform their primary care practices into PCMHs. These attempts go beyond incremental quality improvement activities and aim toward whole practice redesign. The research funded through this announcement will first validate that healthcare quality, as reflected in quantifiable changes in process and outcome measures, has in fact improved subsequent to practice transformation into a PCMH. Investigators will then study in detail how the transformation occurred and its impact on costs of care and actual patient and provider experiences/satisfaction. In addition, investigators will study the organizational and contextual factors within practices that have influenced the success of these efforts. AHRQ is interested in research that will identify, describe and disseminate the best methods for transforming the structure, characteristics and function of primary care so that practices can improve quality, reduce costs, and better satisfy the needs of patients and families. To learn more, visit [here](#).

NIH Funding for the Role of Human-Animal Interaction in Child Health and Development (R01)

Deadline: **November 19**

The Eunice Kennedy Shriver National Institute of Child Health and Human Development (NICHD) and the National Institute of Nursing Research (NINR) is soliciting Research Project Grant (R01) applications from institutions/ organizations that propose to study the impact of human-animal interaction (HAI) on children’s health and development and to test the efficacy of therapeutic uses

FUNDING CONT.

of HAI with children. In 2008 NICHD and The WALTHAM Centre for Pet Nutrition, a division of Mars, Inc., entered into a public-private partnership to explore the interaction between humans and animals. The partnership encourages research on HAI, especially as it relates to child development, health and the therapeutic use of animals with children and adolescents. This shared interest resulted in The WALTHAM Centre donating funds to NICHD to enhance NICHD's ability to support research in this field. The purpose of this FOA is to build an empirical research base on how children perceive, relate to and think about animals; how pets in the home impact children's social and emotional development and health (e.g. allergies, the immune system, asthma, mitigation of obesity); and whether and under what conditions therapeutic uses of animals is safe and effective. Mechanism of Support. To learn more, visit [here](#).

American Recovery Reinvestment Act of 2009 Communities Putting Prevention to Work

Deadline: **December 1**

CDC's Procurement and Grants Office has published a funding opportunity announcement entitled, "American Recovery and Reinvestment Act of 2009: Communities Putting Prevention to Work". Approximately \$373 million will be available in fiscal year 2009 to fund thirty to forty awards. The purpose of this FOA is to create healthier communities through sustainable, proven, population-based approaches such as broad-based policy, systems, organizational and environmental changes in communities and schools. To learn more, visit [here](#).

CALENDAR



[2009 Healthy People 2020 Public Meetings](#)

October 22
Kansas City, KS

[2009 Youth Intervention Conference](#)

October 27-28
St. Paul, MN

[Strengthening Families Leadership Summit: Creating Opportunities in Challenging Times](#)

October 28-29
Atlanta, GA

[2009 Healthy People 2020 Public Meetings](#)

November 7
Philadelphia, PA

[APHA Annual Meeting and Exposition: Water and Public Health](#)

November 7-10
Philadelphia, PA

[2009 Healthy People 2020 Public Meetings](#)

November 20
Seattle, WA

[The Office of Special Education Programs' 2009 National Early Childhood Conference](#)

December 7-9
Arlington, VA

[15th Annual Maternal and Child Health Epidemiology \(MCH EPI\) Conference](#)

December 9-11
Tampa, FL

[23rd Annual Rural Health Care Leadership Conference](#)

February 7-10, 2010
Phoenix, AZ

**Association of Maternal &
Child Health Programs**
2030 M Street, NW, Suite 350
Washington DC 20036
(202) 775-0436
www.amchp.org